SUMMARY CONSOLIDATED FINANCIAL STATEMENTS
6 MONTHS ENDING JUNE 30 2026
FOR BARBADOS DAIRY INDUSTRIES LIMITED

Directors' Statement:

The Board of Directors presents the unaudited financial results for Barbados Dairy Industries Limited for the period ended Jun 30, 2026. In a continued challenging operational environment, we are pleased with our revenue growth.

Sales for the period ended June 30, 2026, were $26.95 million, a notable decrease from $27.86 million in the corresponding period of 2025 driven primarily by a decrease in volumes and increased costs which impacted absorption negatively. The negative working capital impact of $15 million was primarily driven by a reduction in inventory levels and an increase in amounts due to related parties. As a result, there was an increase in operating losses of $2.89M over the same period. Despite a challenging environment with uncertainties in raw material supply and costs we continue to balance absorption of these costs. This continued approach was taken to maintain our competitive pricing, preserve customer loyalty, and ensure the continued stability of our market position, which we believe is essential for long-term value creation for our shareholders.

Shareholders' equity stood at $24.17 million at the end of June 2026, compared to $29.21 million at the end of 2025. This reduction is attributable to the total comprehensive loss for the period of $5.01 million.

Regarding cash flow, net cash used in investing activities for the period ending June 30, 2026, was $4.91 million as the company starts a significant capital expenditure program aimed at improving overall performance. Cash and cash equivalents at the end of the period stood at $3.01 million compared to the position at December 31, 2025, of $2.56 million. The Board continues to focus on prudent cash management to support our operational needs and investment plans.

Outlook

The second quarter has been challenging; however, management will continue to address the factors that impacted on our performance. We remain focused on continuing to increase revenue generation and operational efficiency in this financial year. As of June 2026, the Company has invested $4.1 million in capital expenditure and plans to make further strategic investments throughout the remainder of the year. These investments are expected to enhance operational capabilities and support an improved outlook on our profitability of BDIL.

We extend our gratitude to our valued customers, dedicated employees and loyal shareholders for their continued support.

Director
Andre E. Thomas

Director
Carl R.A. Cozier

Summary Statement of Financial Position
As at 30 June 2026
With Comparatives as at 30 June 2025
and December 31 2025
(Expressed in Barbados dollars)

	Unaudited 6 Months Ended 30.06.2026 $'000	Unaudited 6 Months Ended 30.06.2025 $'000	Unaudited 12 Months Ended 31.12.2025 $'000
Current assets	27,553	38,490	30,979
Current liabilities	(28,197)	(23,706)	(22,347)
Working capital	(644)	14,784	8,632
Property, plant and equipment	21,432	12,663	17,243
Pension plan asset	5,107	4,257	5,107
Deferred tax asset	1,606	1,571	1,580
Long-term liabilities	(1,660)	(1,240)	(1,725)
Post-employment medical liability	(1,667)	(432)	(1,645)
	24,175	31,603	29,193
Shareholders' equity			
Share capital	998	998	998
Other Reserves	(4,190)	(3,674)	(3,933)
Retained earnings	27,367	34,279	32,128
	24,175	31,603	29,193

Summary Statement of Changes in Equity
As at 30 June 2026
With Comparatives as at 30 June 2025 and December 31 2025
(Expressed in Barbados dollars)

	Unaudited 6 Months Ended 30.06.2026 $'000	Unaudited 6 Months Ended 30.06.2025 $'000	Unaudited Year Ended 31.12.2025 $'000
Balance at the beginning of the period	29,193	33,664	33,664
Net comprehensive income for the period	(5,018)	(2,061)	(4,471)
Dividends			0
Balance at the end of the period	24,175	31,603	29,193

Summary Statement of Net Income
6 Months Ended 31 June 2026
With Comparatives as at 30 June 2025
and December 31 2025
(Expressed in Barbados dollars)

	Unaudited 6 Months Ended 30.06.2026 $'000	Unaudited 6 Months Ended 30.06.2025 $'000	Unaudited 12 Months Ended 31.12.2025 $'000
Sales	26,959	27,786	54,572
Operating profit from operations before undernoted items	(5,006)	(2,110)	(4,107)
Restructuring costs	-	-	-
Interest expense	245	307	169
Income before taxation	(4,761)	(1,804)	(3,939)
Taxation	-	-	-
Net income for the period	(4,761)	(1,804)	(3,955)
Other comprehensive (loss) income, net of tax	(257)	(257)	(516)
Total comprehensive income for the period	(5,018)	(2,061)	(4,471)
Earnings per share - basic and diluted	$(1.01)	$(0.38)	$(0.84)

Summary Statement of Cash Flows
As at 30 June 2026
With Comparatives as at December 31 2025
(Expressed in Barbados dollars)

	Unaudited Year Ended 30.06.2026 $'000	Unaudited Year Ended 31.12.2025 $'000
Cash flows from operating activities		
Income before taxation	(4,761)	(3,939)
Adjustments for non-cash items	535	1,396
Operating profit before working capital changes	(4,226)	(2,542)
Net working capital changes	9,730	803
Net cash (used in) from operating activities	5,504	(1,739)
Net cash used in investing activities	(4,910)	(630)
Net cash used in financing activities	(140)	(206)
(Decrease) increase in cash	454	(2,574)
Cash - beginning of period	2,560	5,134
Cash - end of period	3,015	2,560