

Directors' Statement:

The first quarter of 2025 presented a challenging operational environment for Barbados Dairy Industries Limited. Our financial results reflect these headwinds, with a notable impact on both our top-line revenue and overall profitability compared to the same period in the prior year.

Sales volumes were down 14.3% compared to the same period in 2024, with significant challenges recognized in the Milk Category due to continued milk supply chain challenges. Sales for the three months ended March 31, 2025, were \$11.68 million, a decrease of 9.9% from \$12.97 million in the first quarter of 2024. The decline in sales volumes and resultant revenue impacted our subsequent financial metrics.

Net income for the first quarter stood at a loss of \$0.84 million, compared to a net income of \$0.54 million in the corresponding period of 2024. Consequently, earnings per share (EPS) for Q1 2025 were (\$0.18), a significant downturn from the \$0.12 EPS reported in Q1 2024. Total comprehensive income for the period also reflected this trend, with a loss of \$0.97 million compared to an income of \$0.39 million in the prior year same period.

Shareholders' equity stood at \$31.71 million at the end of Q1 2025, compared to \$37.82 million at the end of Q1 2024. The decrease from the \$33.66 million at December 31, 2024, is attributable to the total comprehensive loss for the period of \$0.97 million and the payment of dividends amounting to \$0.99 million during the quarter.

**Summary Statement of Financial Position
As at 31 March 2025
With Comparatives as at 31st March 2024
and December 31 2024
(Expressed in Barbados dollars)**

	Unaudited 31.03.2025 \$'000	Unaudited 31.03.2024 \$'000	Unaudited 31.12.2024 \$'000
Current assets	31,564	39,085	35,626
Current liabilities	-16,933	-18,077	-19,279
Working capital	14,631	21,009	16,347
Property, plant and equipment	12,932	11,549	13,168
Pension plan asset	4,257	3,872	4,257
Deferred tax asset	1,558	1,565	1,546
Long-term liabilities	-1,244	-15	-1,244
Post-employment medical liability	-421	-163	-410
	31,714	37,817	33,664
Shareholders' equity			
Share capital	998	998	998
Other Reserves	-3,546	-3,670	-3,417
Retained earnings	34,262	40,489	36,083
	31,714	37,817	33,664

**Summary Statement of Changes in Equity
As at 31st March 2025
With Comparatives as at 31st March 2024 and December 31 2024
(Expressed in Barbados dollars)**

	Unaudited 3 Months Ended 31.03.2025 \$'000	Unaudited 3 Months Ended 31.03.2024 \$'000	Unaudited Year Ended 31.12.2024 \$'000
Balance at the beginning of the period	33,664	37,431	37,431
Net comprehensive income for the period	-965	386	-3,767
Dividends	-985	0	0
Balance at the end of the period	31,714	37,817	33,664

Regarding cash flow, net cash used in operating activities in Q1 2025 was \$1.56 million. This was a result of an operating loss before working capital changes of \$0.56 million and an unfavorable impact from net working capital changes of \$1.00 million.

The first quarter has been demanding with significant challenges in the supply of products. Management is focused on addressing the factors that impacted our performance and is committed to implementing strategies to improve revenue generation and operational efficiency in the upcoming quarters. We will continue to navigate the prevailing market conditions with diligence and a focus on long-term value creation for our shareholders.

Please note: These comments are based on the provided unaudited financial statements.

Chairman
Luis Alvarez

Country Manager
Shafia London

**Summary Statement of Net Income
3 Months Ended 31 March 2025
With Comparatives as at 31st March 2024
and December 31 2024
(Expressed in Barbados dollars)**

	Unaudited 3 Months Ended 31.03.2025 \$'000	Unaudited 3 Months Ended 31.03.2024 \$'000	Unaudited 12 Months Ended 31.12.2024 \$'000
Sales	11,680	12,966	52,299
Operating profit from operations before undernoted items	-827	544	-3,296
Restructuring costs	0	0	-23
Interest expense	-9	-36	-182
Income before taxation	-836	508	-3,502
Taxation	0	33	-23
Net income for the period	-836	541	-3,524
Other comprehensive (loss) income, net of tax	-129	-155	-243
Total comprehensive income for the period	-965	386	-3,767
Earnings per share - basic and diluted	(0.18)	0.12	(0.75)

**Summary Statement of Cash Flows
As at 31st March 2025
With Comparatives as at December 31 2024
(Expressed in Barbados dollars)**

	Unaudited Year Ended 31.03.2025 \$'000	Unaudited Year Ended 31.12.2024 \$'000
Cash flows from operating activities		
Income before taxation	-836	-3,502
Adjustments for non-cash items	275	1,207
Operating profit before working capital changes	-561	-2,294
Net working capital changes	-1,001	3,082
Net cash (used in) from operating activities	-1,562	788
Net cash used in investing activities	-99	-1,582
Net cash used in financing activities	-1,056	-250
(Decrease) increase in cash	-2,717	-1,045
Cash - beginning of period	5,134	6,180
Cash - end of period	2,417	5,134